



Daisy Group plc

Interim Results for the six months ended 30 September 2011

30 November 2011

Mobile

Data

Systems

Network

Agenda



Introduction & highlights

Matthew Riley, Chief Executive Officer

Financial Performance

Steve Smith, Chief Financial Officer

**Operational Update &
Outlook**

Matthew Riley, Chief Executive Officer

Unified Communications

End to end solutions - Fixed Line Calls now only 17% of Group revenues



**Unified
Communications**

Mobile

29%

Data

19%

Systems

10%

Network

42%

Lines 20%
Calls 17%
Others 5%

Highlights

For the six months ended 30 September 2011



- Strong results:
 - Significant growth in market share
 - Organic revenue growth in line with market expectations
 - 47% growth in reported revenue
 - 65% growth in adjusted EBITDA
 - 53% growth in adjusted basic EPS
 - High cash conversion from EBITDA
- Improving revenue mix
 - Fixed Line Calls just 17% of revenue and falling
 - 85% of Group revenue is recurring
- Integrations complete
 - Significantly lower levels of cash exceptionals expected in H2
- Headroom in bank facilities



Financial Performance

Steve Smith, Chief Financial Officer

Income Statement

Growth in revenues and earnings



	6 months 30 Sep 11	6 months 30 Sep 10	12 months 31 Mar 11
	£'m	£'m	£'m
Revenue	176.0	120.0	266.3
Gross profit	67.5	46.2	103.5
Gross margin %	38.4%	38.5%	38.9%
Adjusted EBITDA	26.6	16.1	40.7
Basic EPS on adjusted profit (p)	6.6	4.3	9.8

*Underlying performance on continuing activities before amortisation of intangibles, depreciation, net exceptional charges and share based payment costs

**Underlying earnings from continuing activities before amortisation of acquisition related intangibles, net exceptional charges and share based payment costs

Segment Revenues

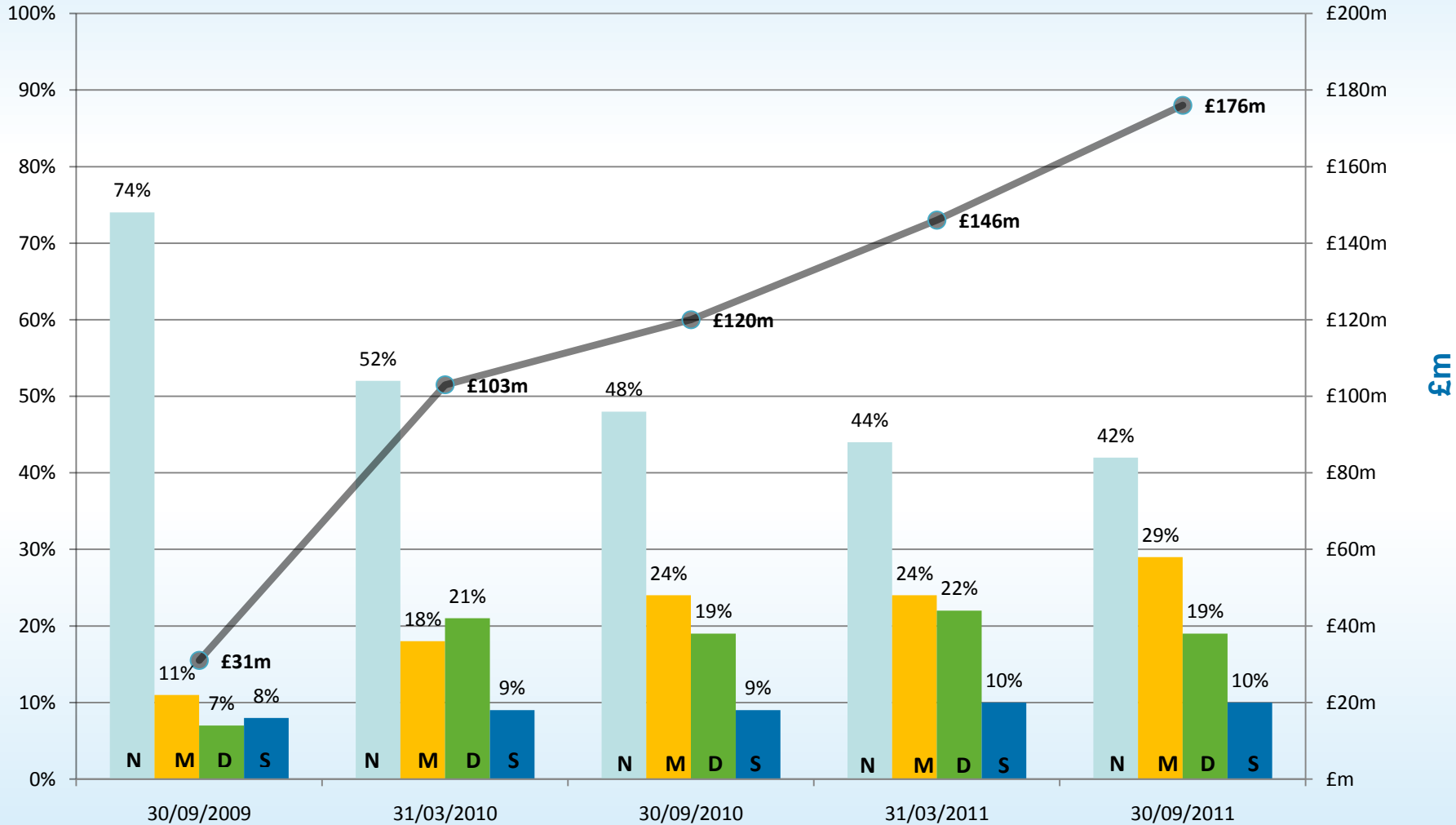
Growth across all divisions and product areas



	6 months 30 Sep 11 £'m	6 months 30 Sep 10 £'m	12 months 31 Mar 11 £'m
<u>Divisions</u>			
Retail	128.0	89.5	196.6
Wholesale	23.8	12.5	31.6
Distribution	24.2	18.0	38.1
	176.0	120.0	266.3
<u>Products</u>			
Networks	73.8	57.1	120.9
Data	33.5	22.4	54.9
Mobile	51.2	29.5	64.2
Systems	17.5	11.0	26.3
	176.0	120.0	266.3

Revenue Trend

Fixed Line Calls now only 17% of Group revenue



Free Cash Flow

Continued strong free cash generation



	6 months 30 Sep 11 £'m	6 months 30 Sep 10 £'m	12 months 31 Mar 11 £'m
Adjusted EBITDA	26.6	16.1	40.7
Working capital	-3.1	-1.4	-1.1
Capex and intangibles	-3.4	-2.7	-5.5
Taxation	-1.2	-0.2	-1.9
Net Financing costs	-2.0	-0.6	-4.3
Free Cash Flow	<u>16.9</u>	<u>11.2</u>	<u>27.9</u>

Net Debt

Headroom in £115m bank facilities



	6 months 30 Sep 11 £'m	6 months 30 Sep 10 £'m	12 months 31 Mar 11 £'m
Free cash flow	16.9	11.2	27.9
Acquisitions and disposals	-26.7	-0.6	-75.6
Exceptional items	-5.3	-4.2	-9.8
Share issues	1.5	0.1	0.2
Net financing	18.7	11.5	81.2
Net cashflow in the period	5.1	18.0	23.9
Cash and equivalents b/f	27.8	3.9	3.9
Cash and equivalents c/f	32.9	21.9	27.8
Bank debt *	-112.6	-25.7	-94.0
Net debt	-79.7	-3.8	-66.2



Operational update and Outlook

Matthew Riley, Chief Executive Officer

Integration

Successful integration programme



- All acquisitions now integrated
- For Daisy, integration means common:
 - Branding
 - Management
 - Operational platforms (procurement, billing, customer service)
- Integration exceptional costs recorded in H1 - £2.6m
- Expected annual synergies from current year acquisition integrations - £1.8m

Cross selling

15% increase in number of customers taking 3 + products

Re-basing of products per customer following 2010 and 2011 acquisitions

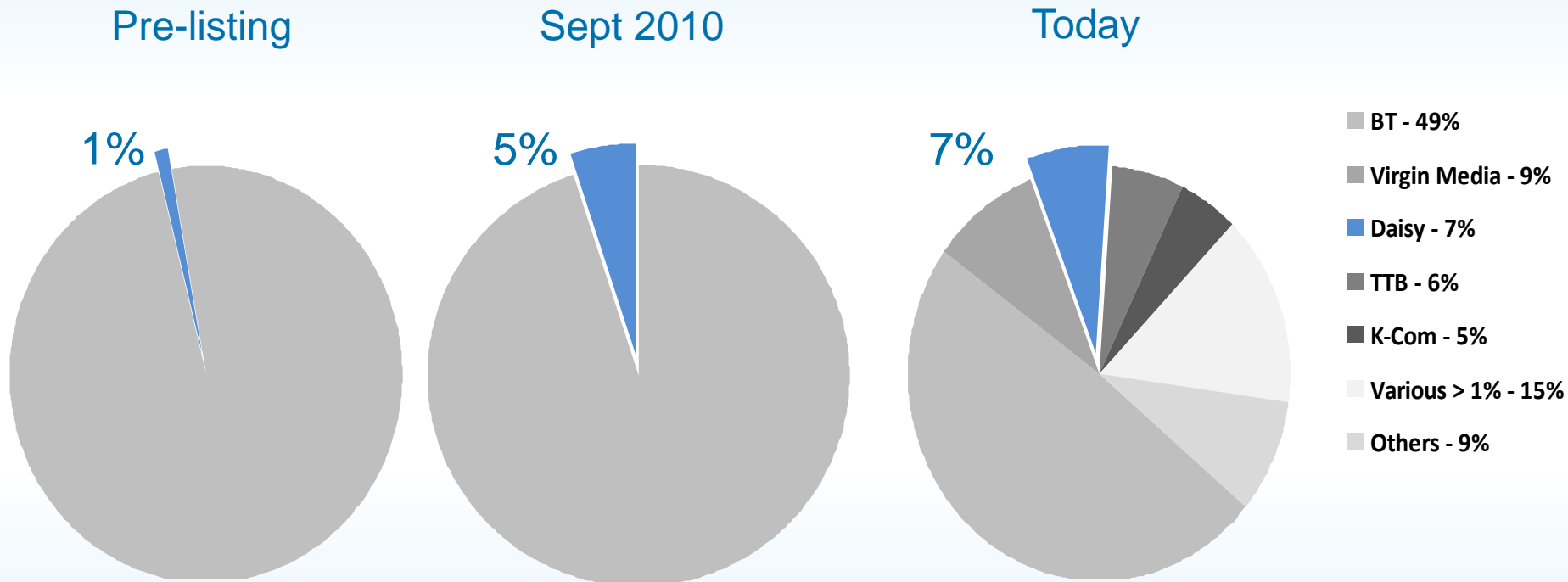


		Customers Sep-11	Customers Mar-11
Number of products	1	39554	24284
	2	24296	24892
	3	10572	9714
	4+	2693	1821
		<u>77115</u>	<u>60711</u>
Products per customer		<u>1.69</u>	<u>1.82</u>

- Products per customer impacted by acquisition of “single product” customer bases
- 15% increase in number of customers taking 3+ products

Market Share

Continued increase in market share



Approximate market size £5.3bn (SME and mid market telecoms)

Summary



- Increase in market share
- Organic revenue growth in line with expectations
- Revenue and profit growth across all divisions and product areas
- Significantly reduced exposure to Fixed Line Calls
- Strong free cash generation
- Headroom in £115m bank facilities

Outlook



- Confident in full year expectations, despite difficult macro-economic environment
- Expectation of further strong cash conversion
- Focus on continued organic revenue growth
- Continued consideration of strategic acquisitions that provide clear value for shareholders



Q&A



Appendices

About Daisy Group

The business divisions



Retail

- Unified product set
- 75,000+ SME, mid market and corporate customers
- Direct and indirect channels



Wholesale

- Unified product set and managed billing services
- 1,000+ active resellers
- White label maintenance & engineering to BT and UK Channel

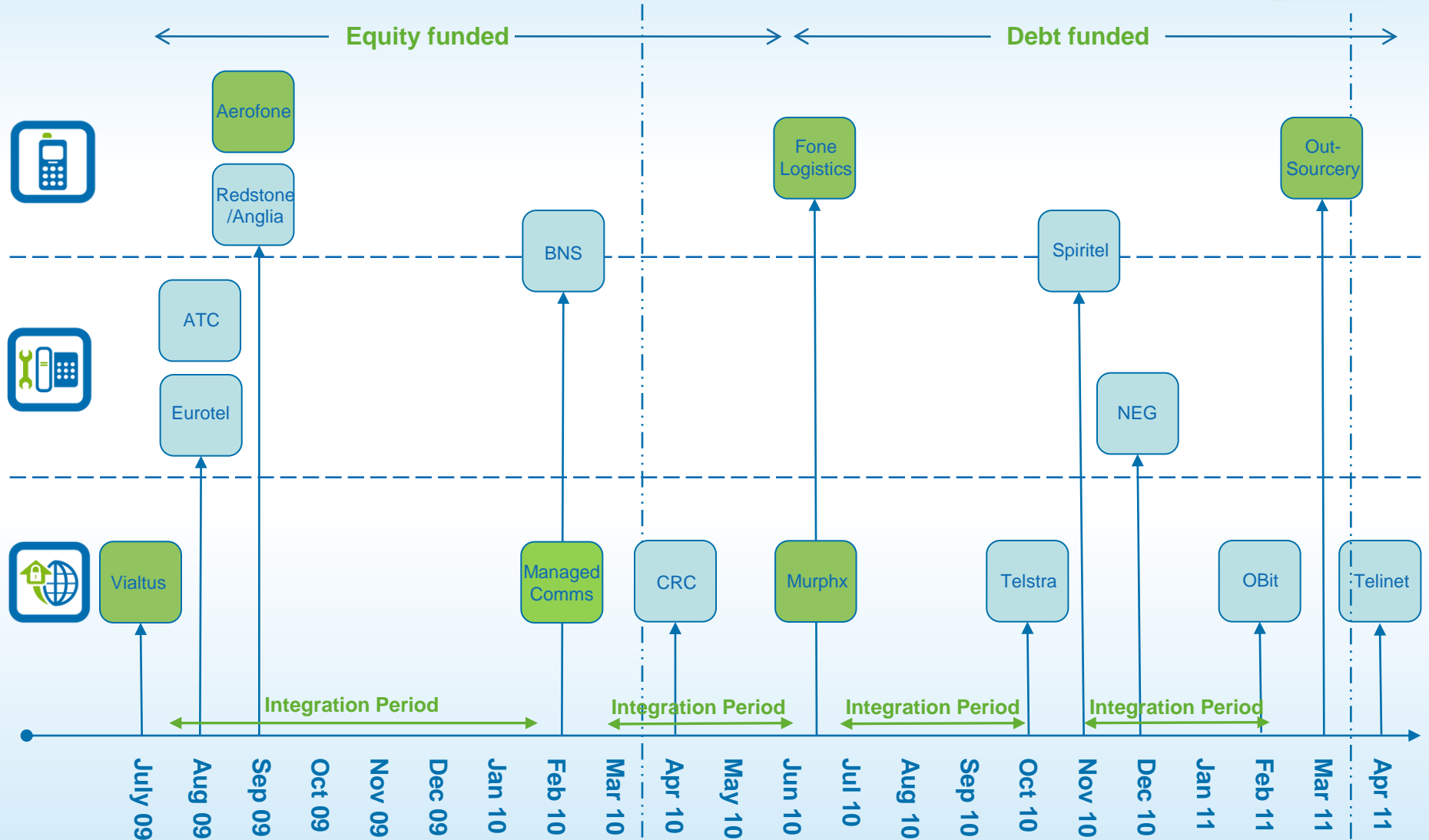


Distribution

- Mobile handset & airtime distribution
- 340 active business partners

Acquisitive Growth

Acquisitions to date





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